

Transformation Strategy Monitor

Year	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
MTFP - deficit cumulative	£ 735,406	£ 1,264,512	£ 2,969,699	£ 3,198,023	£ 3,543,942	£ 3,826,031	£ 4,107,509	£ 4,637,555	£ 5,417,301	£ 5,398,653
Transformation Strategy assuming all delivered	(210,000)	(481,000)	(30,000)	0	0	0	0	0	0	0

Provisional Service Funding Requests (amendments perceived as no choice already adjusted - Line 1 to 7 on main Model)

Not included

Revised Deficit cumulative	£ 525,406	£ 573,512	£ 2,248,699	£ 2,477,023	£ 2,822,942	£ 3,105,031	£ 3,386,509	£ 3,916,555	£ 4,696,301	£ 4,677,653
-----------------------------------	------------------	------------------	--------------------	--------------------	--------------------	--------------------	--------------------	--------------------	--------------------	--------------------

Officer		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Transformation Strategy										
RC	Increased lease/rental income Estates Portfolio		30								
RC	Increase income from concessions and events post anticipated removal of blanket prohibition on street trading	TBA									
RC	Exmouth CCTV transfer		25								
JG/AH	Street Scene Event Income	Self Funded Post		30							
SMT	Organisation "Fit for Purpose"			250							
SMT	Asset Review	TBA									
LJ	Error & Fraud Incentives & additional income		30								
AH	Green Waste Service		100	200							
AH	Developer Charge for recycling & waste containers			31							
HGL	Legal Fees & Charges		10								
HGL	In House Contract lawyer to save external spend		15								
			210	481	30	0	0	0	0	0	0
			(210,000)	(481,000)	(30,000)	0	0	0	0	0	0

		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	Provisional Service Funding Requests										
JG & AH	Health & Safety corporate risk assessment - resources to tackle high risk areas (primarily StreetScene).		30								
JG	Public Health Projects Officer - previously externally funded		30								
JG	Refuse & Recycling Contract additional costs - Risk, no costs included		?								
AH	Events Officer - Business Case to be provided on the basis of self funding		-								
	Roadside litter picking risk assessment measures to maintain same standard.										
AH	2 x REACT Posts (£46k) + safety vehicle £75k		121	(75)					83		
AH	Refresh Beach Management Plans (every 5 yrs.)				50						
CP	Trainee Countryside Post (successful pilot funded from reserves)		14								
	Planning Fee increase - awaiting legislation. Previous indication this will only be available to fund additional resources but could be scope to offset costs										
RC	Delivery Team £150k pa (£50k from service lead post)		100								
RC	Promote of street trading, markets and events		10								
	Modular/meanwhile business units. Cranbrook and Exmouth. Initial outlay reimbursed through rental income		-								
	Debt/borrowing interest servicing eg EZ up front borrowing? -Met through										
RC	Business Rates		-								
KJ	Digital Communications and Services Officer		44								
			228	121	(75)	50	-	-	-	83	-
		£	228,000	£ 121,000	(75,000)	£ 50,000	£ -	£ -	£ -	£ 83,000	£ -