



# **East Devon Public Health Strategic Plan 2019 – 2023**

**Improving health and wellbeing for residents  
and communities across East Devon**

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Exmouth Parkrun © LED

***East Devon – an outstanding place***

# Public Health Strategy: at a glance

## Why does public health matter to us?

Most people want to be in better health. People are living longer, but often in poorer health

We believe we have an overarching responsibility to consider health and wellbeing in all our council activities

## Our strategic aims

To help more people be and stay healthy, to enhance self-care and community resilience, and to integrate and improve support for people in their homes

## How we will meet our aims

Identify health and wellbeing priorities in each annual service plan  
Encourage officers, members and partners to help determine what is important to people  
Continue to build strong community partnerships  
Plan for healthy communities  
Ensure our outstanding environment contributes to health and wellbeing  
Ensure sufficient resources to reduce inequalities and achieve greater health and wellbeing  
Support East Devon's communities and residents in making it a healthier place  
Seek and respond to new opportunities  
Embrace technologies for sharing health messages.

Develop annual implementation plans with SMART objectives in all council services.  
Monitor progress.  
Report and publish progress annually.

## Our priority activities

### Where we will focus

Exmouth ~~Littleham~~  
Exmouth Town Centre  
Exmouth Withycombe -  
Raleigh Moorfields Rd  
Honiton Dowell Street  
area near High Street  
Cranbrook

### What we will focus on

Physical activity	Dementia
Diet and nutrition	Long-term conditions
Smoking	Frailty and falls
Alcohol	Housing and homelessness
Mental health	Indoor environment factors
Loneliness; social isolation	

# 1 Executive Summary

## OUR VISION

*“An outstanding place”*

*Making a positive difference to the health and wellbeing of residents and communities*

*Most people want to be in better health*

*People are living longer, but often in poorer health*

### What we mean by public health

Public health is the science and art of preventing disease, prolonging life and promoting health through the organised efforts of society. Throughout our Strategic Plan ‘public health’ is used to cover physical and mental health and wellbeing of everyone in our district.

### Why public health matters to us

Most people want to be in better health. Although people are living longer, many are often in poorer health. We believe we have an overarching responsibility to consider health and wellbeing in all our council activities. Everything we do aims to ensure that East Devon is a place where people want to live, work, visit and enjoy life, focusing on where there is greatest need.

### Our strategic aims

1. To help more people to be healthy and stay healthy
2. To enhance self-care and support community resilience
3. To integrate and improve support for people in their homes

### How we will approach our work, monitor progress and feed back

To approach our aims we will:

- Tackle environmental and social conditions to promote good health
- Encourage healthier behaviour so fewer people become ill
- Address loss of independence
- Promote wellbeing and self-care.

To achieve our aims we will:

- Identify health and wellbeing priorities in each annual service plan such that a golden thread runs throughout council actions
- Encourage officers, members and partners to help determine what is important to people
- Continue to build strong community partnerships, maximising partnership-working at a strategic level, ensuring clarity of roles, responsibilities and accountabilities
- Plan for healthy communities in all developments
- Adopt a health-in-all-policies approach.

- Ensure that our outstanding environment contributes to health and wellbeing
- Ensure there are sufficient resources to reduce inequalities and achieve greater health and wellbeing across East Devon
- Support East Devon’s communities and residents in making it a healthier place
- Seek and respond to new opportunities such as MECC [making every contact count] and social prescribing activities
- Embrace technologies such as web and social media for sharing health messages.

To monitor and ensure our work is accountable we will:

- Develop annual implementation plans with SMART objectives based on activities across all council services
- Deliver a steering group of officers who will monitor progress
- Report and publish progress by each service against their SMART objectives annually.

#### **Our priorities: what activities will we focus on?**

- Physical activity
- Diet and nutrition
- Smoking
- Alcohol use; alcohol-specific admissions in under 18s
- Mental health – children, young people, adults; including self-harm
- Loneliness; social isolation
- Dementia
- Long-term conditions
- Frailty and falls
- Housing and homelessness
- Indoor environment factors.

We will prioritise those local activities which we are most able to influence.

#### **Our priorities: which communities will we focus on?**

We will work across the district, with particular focus in:

- Exmouth Littleham
- Exmouth Town Centre
- Exmouth Withycombe - Raleigh Moorfields Road
- Honiton Dowell Street/Northcott Lane area near High Street
- Cranbrook.

***Challenging  
but realistic***

***Systems  
thinking to  
emphasise  
prevention***

***SMART  
Specific  
Measurable  
Achievable  
Realistic  
Timed***

***Planning for  
healthy  
communities***

***Building  
community  
resourceful-  
ness***

***Information  
and  
signposting***

## 2 Introduction

Everything we do aims to ensure that East Devon is a place where people want to live, work, visit and enjoy life. We believe we have an overarching responsibility to consider health and wellbeing in all our activities.

As leaders we have scope to influence our population's health and wellbeing. We work together with other organisations and with local people to create an outstanding community, economy and environment for East Devon, now and for future generations.

In this section we:

- Set the context for our strategic plan and explain what public health is
- Summarise our district
- Identify partners and engagement activities
- Show where public health fits in the context of council activities
- Give a flavour of public health activities already achieved.

## What we mean by public health

Public health is the science and art of preventing disease, prolonging life and promoting health through the organised efforts of society.

The term 'public health' is used to cover physical and mental health and wellbeing of everyone in our district throughout our strategic plan.

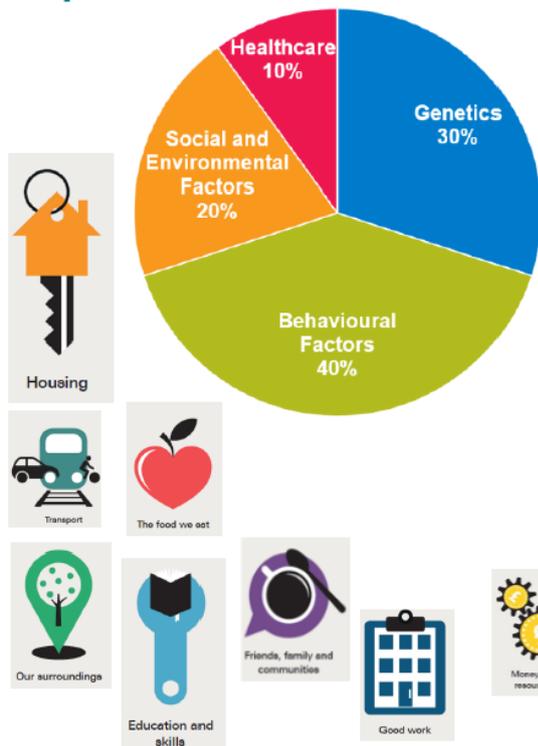
Public health activities include:

- Assessing the health of populations
- Formulating policies to prevent or manage health problems and significant disease conditions
- Promoting healthy environments
- Societal action to invest in health-promoting living conditions.

Genetics and healthcare together have only 40% impact on the risk of morbidity and mortality. Behavioural, social and environmental factors have a 60% impact on those risks. Housing, transport, diet, surroundings, education and skills, friends / family / community, employment, money and resources can all be modified.

Almost half of the burden of illness in the UK is associated with four unhealthy behaviours: smoking, excessive alcohol consumption, poor diet and low levels of physical activity.

## Impact of Different Factors on risk of morbidity and mortality



### In Devon:

- 2.7% are frail and it is estimated to rise to 3.9% by 2038
- Most areas of the county have significantly higher levels of frailty compared to national average (1.9%)
- 1 in 3 people live with one or more long term conditions

### Opportunities

- Detection and prevention to address risk factors at an early stage to reduce ill health and burden on health and social care services

Source: Schroeder, SA (2007). 'We Can Do Better – Improving the Health of the American People'. New England Journal of Medicine. 357: 1221-8 (cited in Public Health England Strategic Plan, 2016-2020)



## Context

This strategic plan updates our [Public Health Plan 2014/17](#). We reflect national, regional and local priorities. Our priorities support those of Public Health England, Devon County Council, and Devon's STP alongside East Devon's own priorities.

We use information such as [JSNA \[joint strategic needs assessment\] data](#) collated by Devon County Council's public health intelligence team to understand and highlight local priority issues and communities.

Our strategic plan will be updated as required to reflect changing priorities as needed.

## EVIDENCE

We use evidence to understand the lives of individuals, communities and the resources they can access.

# Financial position

The period covered by this plan will be challenging for public services and communities. Councils are facing tough and complex pressures. The public health grant for England was cut by almost 10% (£531m) from 2015/16 to 2019/20. Cuts in funding, rising demand for services and challenges in economic growth all need to be managed.

East Devon is no different from other local authorities. We will continue to face financial pressures as funding from central government reduces and demands for services increase. In this context we will prioritise local public health activities which we are able to influence.

## Our district

East Devon's catchment area covers 314 square miles, and serves a resident population of nearly 140,000 [JSNA 2018] plus numerous summer visitors. There are dispersed rural communities and several towns including the new town of Cranbrook. 15.9 % of East Devon's population have no car.

Affordability of homes is an issue. East Devon is in the top 25% of local authority areas for house prices but one of the lowest nationally in terms of wages. Adults in lower-income households were more likely to report acute sickness than higher-income households [Health Survey For England (HSE) 2015]

### Key facts:

- East Devon's population has an older age structure than England.
- Residents' average age is 50.3 years (national average is 40 years).
- East Devon has the highest age profile in Devon, with the largest percentage of those aged 65+ at 30.6%.
- The percentage of those aged 85+ years or more in East Devon is 4.8% and in Sidmouth the figure is 7.6% compared with 2.3% for England. This proportion is expected to increase as the 'baby boomer' generation gets older and people choose to retire here.
- Depression, social isolation and loneliness are concerns, as well as more complex physical health issues developing with age. An ageing population impacts on housing requirements, the labour market and economic growth in addition to healthcare-provision.
- With an increasingly ageing population the number of paid and unpaid carers is expected to increase. Caring can have a negative impact on the carer's physical and mental health alongside reduced income, and for young carers it can also impact on education.
- There are pockets of social and economic deprivation particularly in areas of Exmouth and Honiton. Shorter life expectancy is seen across Devon in deprived areas and areas with a high concentration of care homes. It is also lower in certain groups including Gypsies and Travellers, the homeless and persons with moderate or severe learning disabilities [JSNA].
- Averages mask variations within the district. Between 2012-16 average life expectancy at birth for the population across Exmouth ranged from 77.3 years [Exmouth Town: Central, Exeter Road East (Madeira Villas area)] to 92.8 years [Exmouth Brixington: Dinan Way and Bystock Road area]. This is a difference of 15.5 years across Exmouth.

# Our partners

We recognise that we cannot achieve all of our aspirations alone and that the work requires close partnerships. We will work to strengthen these, by aligning and sharing knowledge, skills and resources to achieve the population health outcomes to which we aspire.

We will maximise partnership working at a strategic level to identify priorities, extend reach, align resources most effectively and avoid duplication.

Some of our partners include:

- Devon County Council
- Action East Devon
- NHS providers and commissioners
- Police
- DSFRS
- Active Devon / Sport England
- LED Leisure
- HALFF
- Headlight [formerly The Project]
- Schools
- WEB Board, Honiton Health Matters
- Exeter City Council
- Teignbridge, Mid Devon and other districts
- Devon Wildlife Trust
- Devon Local Nature Partnership
- Many more voluntary and community groups.

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**Supporting and expanding programmes which enable communities to help themselves**

**A Asset**  
**B Based**  
**C Community**  
**D Development**

## Engagement

We will help people to live healthier and happier lives in their communities by:

- Strengthening town- level, community-led initiatives by helping to align voluntary sector resources for health and wellbeing and building social support networks
- Enabling local communities to find their own solutions.

# How our strategies and plans fit together

Our Public Health Strategic Plan supports our [Council Plan 2016-20](#) and [Transformation Strategy](#). Priorities and outcomes set out in the council plan are:

Encouraging communities to be outstanding

- More good quality, local homes for local people
- Balanced communities for a sustainable future

Developing an outstanding local economy

- Greater investment and economic growth into East Devon

Delivering and promoting our outstanding environment

- Abundant leisure opportunities and quality open spaces
- Protection and enhancement of our natural and built environment

Continuously improving to be an outstanding council

- A culture that promotes continuous improvement, innovation, commercial thinking and new ways of working.
- A council that prioritises keeping our residents informed.

**Outstanding  
Communities  
Economy  
Environment  
Council**

The Public Health Strategic Plan supports others of our strategies and plans, including Housing, Homelessness, Mental health, and Planning policies such as health impact assessment work.

Health and wellbeing priorities appear in annual service plans such that a golden thread runs throughout council actions. Health and wellbeing activities already identified in service plans for 18/19 are summarised in [Appendix 1](#).

# 3 What we have already done: some highlights

Annual reviews of each previous year's progress towards the Public Health Strategy are submitted annually to SMT and to Cabinet. We are particularly proud that we successfully led the bid for Cranbrook to gain a place on NHS England's national Healthy New Town programme and retained second-year funding. [Annual reviews are published on the health and wellbeing page](#) of the council's website.



**Clockwise from top left:**

- |   |   |
|---|---|
| 1: One Small Step roll-out                | 4: Sugar Smart roll-out                 |
| 2: Campfire cooking with Countryside team | 5: Countryside volunteers               |
| 3: Exmouth's Passivhaus                   | 6: Health information skills, Cranbrook |



**onesmallstep**  
to a healthier you

**Making Every Contact Count**



Sign up for the free MECC (Making Every Contact Count) training.

Complete the form to register.

**Training Outline:**

- A behavioural change programme which is about encouraging frontline staff to make the most of the opportunities and contacts with people, in order to positively impact on their health and wellbeing
- Provides and enhances skills of frontline staff, to deliver health improving conversations, and empowering people to make positive steps towards behavioural change.
- Competence and confidence to deliver healthy lifestyle messages, to help encourage people to change their behaviour and to direct them to local services that can support them.

MECC training promotional poster, One Small Step

## Ways 2 Wellbeing



You have been referred to the Ways2Wellbeing scheme to meet with a health and wellbeing coach.

**Take 5 Steps To A Better Wellbeing:**



**Give**  
Your time,  
your words,  
your presence



**Connect**  
Talk & Listen,  
Be there,  
Feel connected



**Take Notice**  
Remember the  
simple things  
that give you joy



**Be Active**  
Do what you can,  
Enjoy what you do,  
Move your mood



**Keep Learning**  
Embrace new  
experiences,  
See opportunities

**Clockwise from top left:**

- 1: Cranbrook's tooth-brushing club
- 2: Dementia friendly walk, Honiton
- 3: Painting for Parkinson's; Thelma Hulbert

- 4: Social prescribing pilot – Ways2Wellbeing
- 5: MECC training roll-out
- 6: Exmouth Parkrun

# 4 Our aims and priorities

## Challenging but realistic

### Systems thinking across our services

Our ambition is to be an outstanding council which works together with local people to create great value services and an outstanding community, economy and environment for East Devon, now and for future generations.

Our strategic plan aims to be challenging but realistic. We will need systems thinking across all services as we deliver services in new and innovative ways.

## Strategic aims

1. To help more people to be and stay healthy
2. To enhance self-care and community resilience
3. To integrate and improve support for people in their own homes.

To approach our aims we will:

- Tackle the environmental and social conditions to promote good health
- Encourage healthier behaviour so that fewer people become ill, and to help manage early illness to prevent progression
- Address loss of independence
- Promote wellbeing and self-care.

## Priority activities



Cranbrook country park © EDDC

### Which communities will we focus on?

We will work across the district, with particular focus in:

- Exmouth Littleham
- Exmouth Town Centre
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## What activities will we focus on?

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- Dementia
- Long-term conditions
- Frailty and falls
- Housing and homelessness
- Indoor environment factors.



For maps of our priority communities see [Appendix 2](#). We will prioritise those local activities which we are most able to influence.

# 5 How we will do our work

To achieve our strategic aims we will:

- Continue to monitor evidence to inform and update priorities e.g. by using JSNA data
- Identify health and wellbeing priorities in each annual service plan such that a golden thread runs throughout council actions
- Communicate to officers, members and residents so that all understand the vital part we each play in maximising our health outcomes
- Encourage officers, members and partners to help determine what is important to people
- Continue to build strong community partnerships, maximising partnership-working at a strategic level, ensuring clarity of roles, responsibilities and accountabilities
- Plan for healthy communities in all developments
- Adopt a health-in-all-policies approach
- Ensure that our outstanding environment contributes to health and wellbeing
- Ensure there are sufficient resources to reduce inequalities and achieve greater health and wellbeing for our residents and communities
- Support East Devon's communities and residents in making it a healthier place
- Seek and respond to new opportunities such as MECC [making every contact count] and social prescribing activities
- Embrace technologies such as web and social media for sharing health messages.

# 6 Playing to our strengths

East Devon is an outstanding place. Everything we do aims to ensure that East Devon is a place where people want to live, work, visit and enjoy life.

We are lucky that our district has such special green spaces and beautiful coastlines. We are committed to ensuring that this outstanding environment contributes to the health and wellbeing of our residents.

Prevention is better than cure: nature plays an important role in health and wellbeing. Our natural open spaces provide valuable opportunities for us to achieve many of our public health priorities, ranging from increasing levels of physical activity, to improved mental wellbeing and reducing social isolation. It offers us tangible opportunities to align with STP work and includes the potential for social prescribing.

We will work alongside Devon Wildlife Trust and others to meet our shared goal of a healthier, happier and greener future.

We will help to create and protect local networks of places that are good for wildlife and people, which together will form part of a national Nature Recovery Network. We will deliver this on our own land and encourage landowners to follow our example.

A healthier and richer natural environment has health and wellbeing benefits as well as supporting biodiversity. Nature Recovery Networks can be designed to bring additional benefits including greater public enjoyment, pollination, carbon capture, water quality improvement and flood management.

Our Planners will work with partners to ensure the joined-up thinking needed to create this Network and avoid social and environmental problems. Streetscene, our Countryside team, our Community Development Workers and others will involve our communities in delivering and deriving benefit from Nature Recovery Networks.



*Canoe safari, © EDDC*

# 7 Monitoring and feedback

To ensure our work is accountable, we will monitor, review and report progress annually:

- We will develop annual implementation plans based on activities stated in service plans
- Each annual plan will outline SMART actions to progress our strategic priorities. They will have outcome and evaluation measurements
- A Public Health Steering Group chaired by the Strategic Lead for Housing, Health and Environment and consisting of officers from each service will meet throughout each year to monitor progress
- An annual review of work will reflect on progress against services' objectives and report achievements along with any areas needing further work.

## SMART

<b>S</b>	<b>Specific</b>
<b>M</b>	<b>Measurable</b>
<b>A</b>	<b>Achievable</b>
<b>R</b>	<b>Realistic</b>
<b>T</b>	<b>Timed</b>

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*Author: Helen Wharam, Public Health Project Officer, November 2018 [accessible version Sept 2020]*

***East Devon – an outstanding place***

# Appendix 1: Council service plans that support health and wellbeing, 2018/19

Each part of the council plays its part in a joined-up approach to service delivery supporting health and wellbeing.

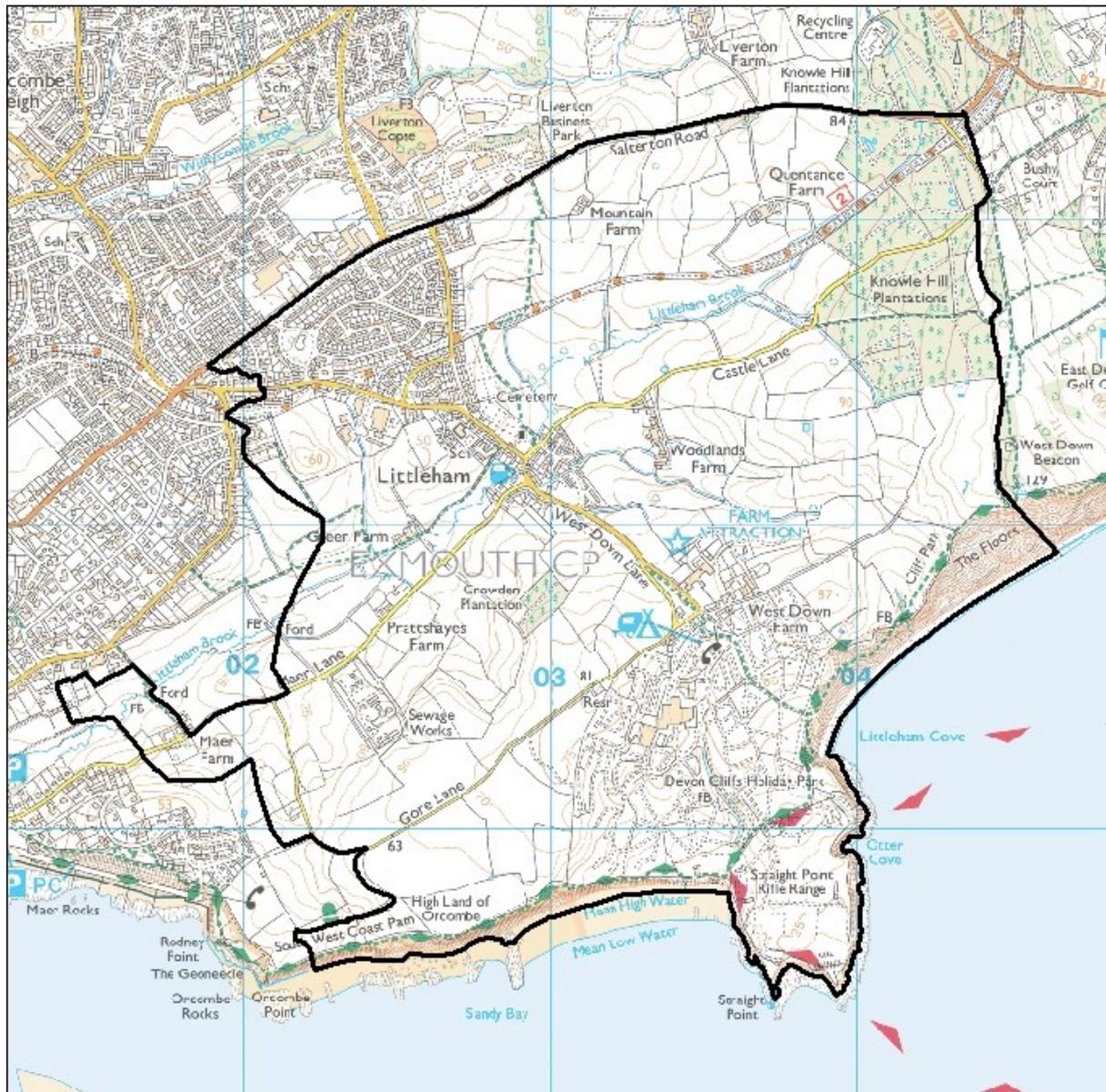
Service	Summary of types of role underpinning health and wellbeing
Countryside and Arts; Leisure East Devon [LED]	<p>This Service provides Nature Reserves, a programme of outdoor activities and supports the Areas of Outstanding Natural Beauty. We encourage access to and use of the countryside, which contributes towards emotional wellbeing and physical activity. We also have a role in protecting trees and hedgerows across the district. Our corporate priority recognises that East Devon is an outstanding place and our Countryside Service attempts to ensure that residents and tourists benefit from the high quality environment in which we live, work and play.</p> <p>The service also has responsibility for the leisure client role working with the council's leisure provider LED and the local authority arts and culture offer. Leisure East Devon (LED) is the council's leisure trust established to provide sports and recreational facilities throughout the district. LED provides leisure facilities in most East Devon towns and outreach facilities for the rural parts of the district. LED programmes link with GPs and health professionals to deliver the exercise referral scheme PULSE and other condition-specific rehabilitation programmes.</p> <p>Many activities actively support health and wellbeing e.g. Countryside outreach work programme within targeted housing tenanted communities; community orchards; LED activities including GP referral scheme; provision of high quality &amp; accessible green space in line with the Green Space Plan 2016-26; support for volunteering, outdoor learning and public events programme; THG's outreach learning programme.</p>
Economy and Regeneration Services	<p>Deliver projects that further the economic growth and productivity of the district. Deliver regeneration outcomes by creating new facilities for people to visit or work in; transform places; facilitate business advice; create partnerships; attract inward investment; support new development through the planning process; help develop a skilled workforce. Deliver sustained local economic improvement and an improved return to EDDC. Prepare practical business support and regeneration developments that visibly deliver the council's environmental, cultural and countryside/coastal commitments.</p>
Environmental Health and community Safety	<p>The Environmental Health team work across a range of areas to influence decisions and to control a range of behaviours and environmental factors that affect the health and wellbeing of people in East Devon. The team plays a key part in maintaining and improving public health through its advice, regulation and enforcement roles. These include maintaining food hygiene in commercial premises, protecting employees' health and safety, monitoring air quality, correcting issues of poor sanitation. The Public Health Project Officer, based within this team, has an active health promotion role supporting people to make informed healthy living choices and ensuring implementation of this Public Health Strategy.</p>

Service	Summary of types of role underpinning health and wellbeing
	<p>Community safety covers the reduction in crime, disorder and anti-social behaviour. East Devon has a community safety coordinator and supports a partnership of agencies, contributing to public health by sustaining an environment in which people can live happily and safely.</p>
Finance	<p>The Revenues and Benefits team offer means-tested financial support in respect of housing and council tax costs in accordance with prescribed legislation and a locally determined scheme.</p> <p>Toolkit for assisting those in crisis - referrals mechanism</p>
Governance and Licensing	<p>With responsibility for regulating temporary events, licensed premises, the sale of alcohol and overseeing the licensing of taxis and private hire vehicles, decisions have a marked influence on public health.</p> <p>The Licensing team contribute to the welfare of residents and visitors and promote a vibrant and sustainable future by securing affordable housing (and other planning benefit) through planning and property transactions; supporting the Development Management function in securing the right development in the right place and taking effective enforcement action against unauthorised and harmful development; delivering licences and consents in accordance with Licensing and Gambling Policies and enforce where necessary; ensuring effective implementation of the new Street Trading regime.</p> <p>The Democratic Services team help Members make informed decisions and help Members to develop their skills and knowledge to better serve the community.</p>
Growth Point Team	<p>The Growth Point team works to ensure that growth is accommodated within East Devon's outstanding natural environment and helps to realise positive environmental benefits. They deliver projects that further the economic growth and productivity of the district on behalf of the whole community.</p>
Housing	<p>The council's <a href="#">Housing Strategy</a> was refreshed in July 17, the vision being to provide a decent home for all residents of East Devon.</p> <p>The Housing team work towards having no homeless individuals or households; work with local communities especially in rural areas to provide more community led affordable housing; are increasing the range of digital technology and telecare devices to meet individuals' needs; improve housing standards within the private sector across the district; enable people to stay in their own homes for longer; work in partnership with support agencies and other groups to improve the lives of all residents across the district; organise events to build relationships with and earn the trust of residents living on our estates; work to make residents feel safer in their own communities; supporting Early Help and helping people into work; developing the SWITCH job club preparing more young people for work; promoting Community Orchards and tenants accessing the countryside; promoting and installing energy efficiency measures in council properties and the private sector.</p> <p>We aim to achieve a decent home for all. This involves preventing homelessness and improving housing conditions in the public and private sector. This may include</p>

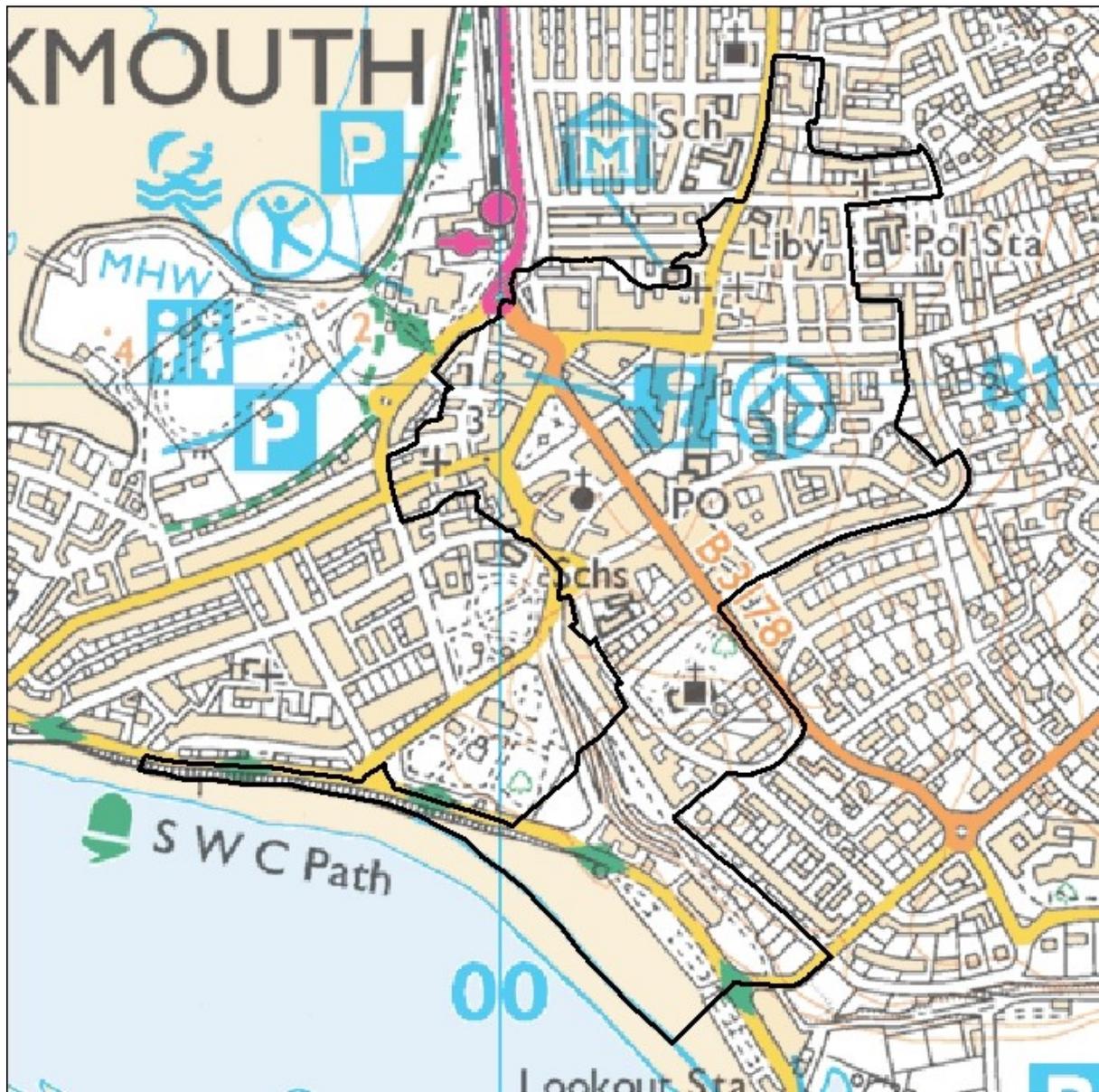
Service	Summary of types of role underpinning health and wellbeing
	<p>resolving poor housing or nuisance issues, enforcing appropriate conditions if needed in houses of multiple occupation and converting empty homes back to use for those who need to somewhere to live or adaptation of a property to aid those living with disabilities. Our Housing Service also delivers community development initiatives which contribute towards the emotional wellbeing of residents and attempts to improve the quality of life in targeted communities. We operate a community alarm service called Home Safeguard with over 5,000 customers connected to our control centre providing 24/7 assistance.</p>
<p>Organisational Development, Transformation and Equalities</p>	<p>Activities and schemes supporting staff health and wellbeing.</p> <p>Ensuring due consideration of equalities across the district.</p>
<p>Planning and Planning Policy Service</p>	<p>Planning is a means to deliver good growth, thriving communities and environmental care. Development requires active intervention and stewardship. Planning in East Devon has a broader role that contributes to health and wellbeing. It delivers outcomes and can stimulate growth in a cared-for environment; it helps to create the places where people want to live, work, invest and visit; it can shape places and stimulate markets.</p> <p>Through its planning policy work, primarily the Local Plan, the council is able to consider the formulation of a range of policies to be taken into consideration when new development proposals come forward. The range and extent of these must be compatible with the national planning context, most particularly the National Planning Policy Framework, published by the government in March 2012. Policies can cover issues such as the provision of walking and cycling routes, access to community facilities and provision for children’s play and recreation for all ages. The council’s Local Plan ensures that adopted policies are into account in decision making with future development proposals.</p>
<p>Streetscene</p>	<p>This service is committed to creating and maintaining the outdoor environment to a high standard across the district. The Service manages a range of operations which have a positive effect on everyday healthy living including street cleansing, refuse collection, recycling, the reduction of waste, maintaining parks and open spaces and beach management.</p> <p>Staff develop a range of cultural events and engagement activities such as outdoor theatre, children’s education and outbound activities to link with the Countryside events brochure and give our communities varied opportunities to make the most of our outside spaces for culture and leisure, link with the health and wellbeing agenda to maximise opportunities for health in the environment.</p>

# Appendix 2: maps of our priority communities

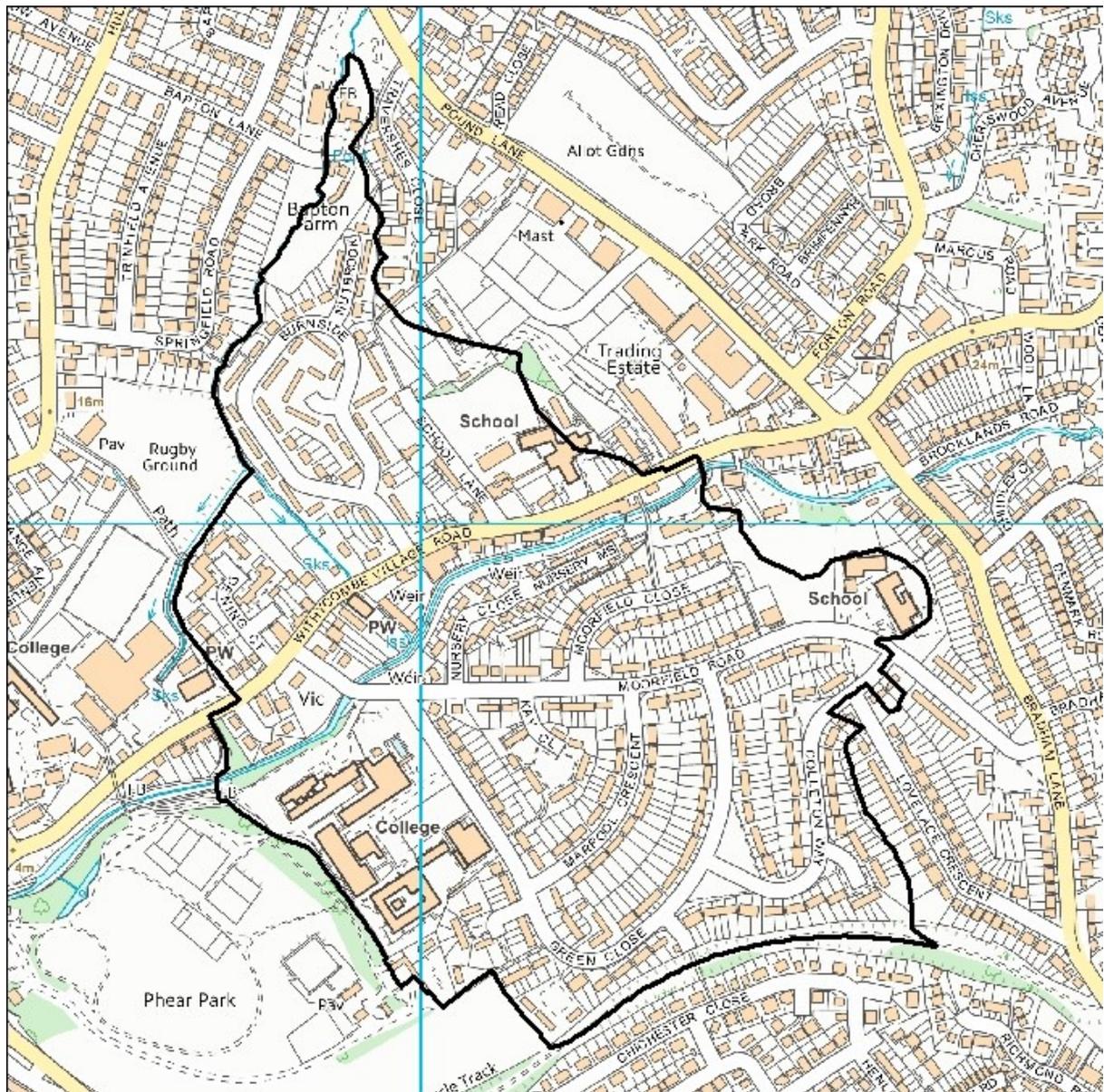
## 1. Area map for LSOA covering Exmouth - Littleham



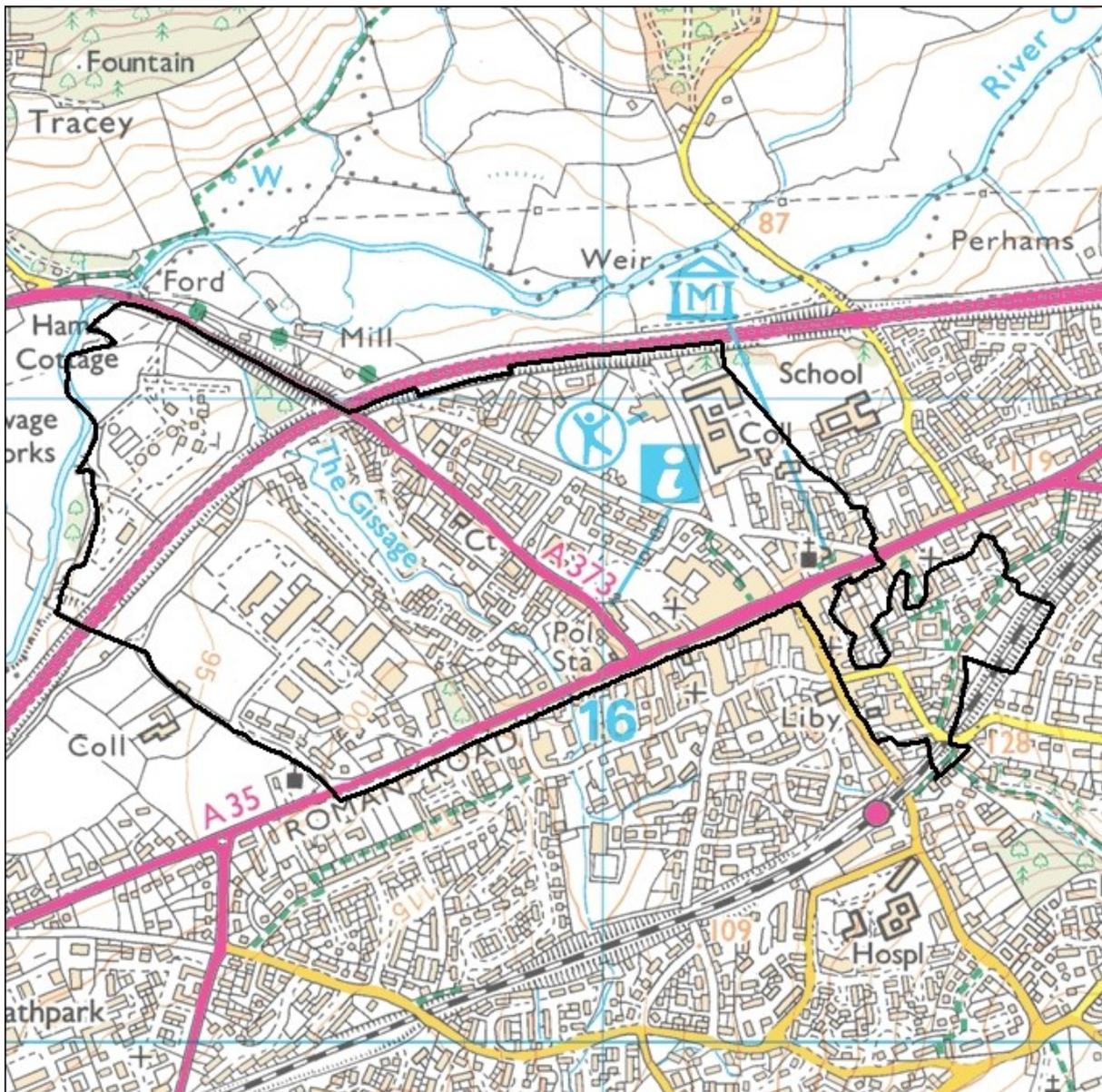
2. Area map for LSOA covering Exmouth - Town Centre area



3. Area map for LSOA covering Exmouth - Moorfield Road area



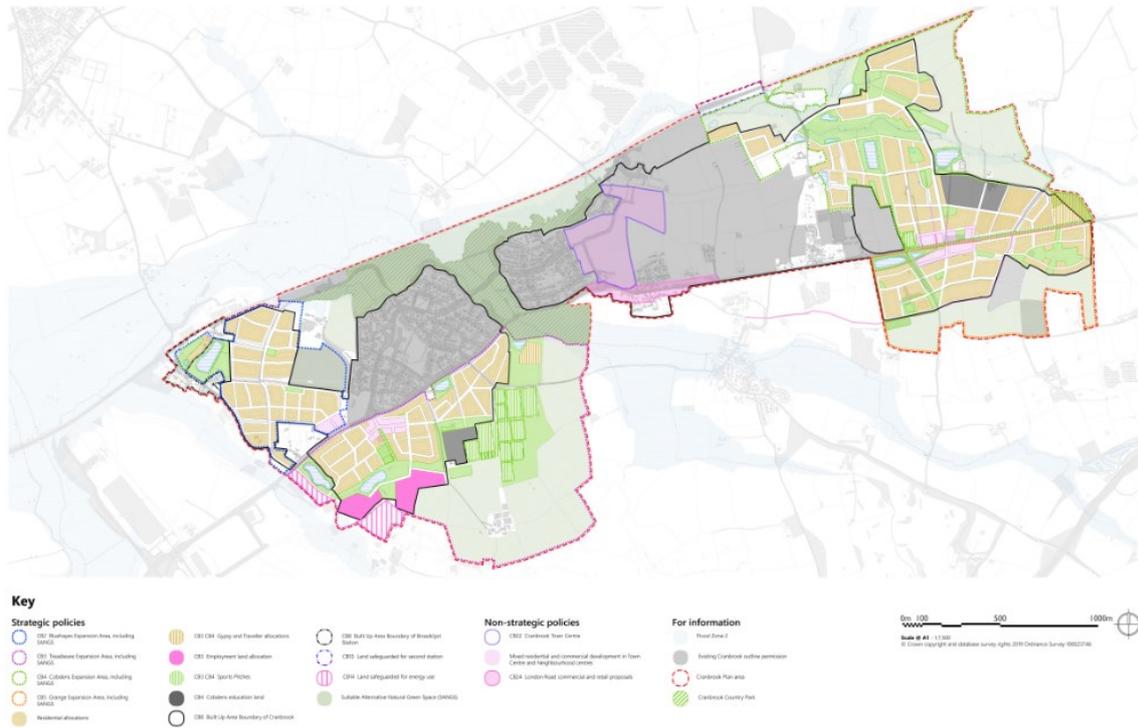
4. Area map for LSOA covering Honiton - Dowell Street/Northcott Lane area near High Street



Maps 1 – 4 are from JSNA profile links 2018

5. Cranbrook

**Cranbrook Plan - Master Plan**



EDDC Planning Department 2019



Aerial view of Cranbrook, 2018 © Still Imaging